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# CASE STUDY IN IMPLEMENTING AN EFFECTIVE ENVIRONMENTAL COMPLIANCE MONITORING PROGRAM FOR HIGHWAY CONSTRUCTION PROJECTS

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#### **Abstract**

With the realization that construction of a highway can result in additional un-permitted impacts to natural resources and that environmental commitments made by the Department are not always implemented, the Army Corps of Engineers requires the Pennsylvania Department of Transportation to contract an independent environmental compliance monitor for large projects. The responsibilities of the environmental compliance monitor are to ensure that impacts to natural resources are minimized, additional un-permitted impacts do not occur, and documented environmental commitments are implemented. For past transportation projects, environmental compliance monitoring was strictly based on erosion and sedimentation control monitoring. The compliance monitor was often viewed as an antagonist to the project and input was ignored if it conflicted with the project schedule or resulted in additional construction cost. Expansion of the monitors responsibilities to include environmental compliance monitoring presented the task of meshing monitoring responsibilities and implementing a monitoring program that is viewed by highway contractors and construction managers as an integral component of the overall project. The Pennsylvania Department of Transportation, I-99. Route 220 Improvements Project provides a case study in implementing an effective environmental compliance monitoring program. Principal components of the monitoring program include environmental final design review, environmental sensitivity training for contractors, established hierarchy of communication, complaint inquiry/resolution procedures, on going agency coordination, and Departmental support. The Route 220 environmental compliance-monitoring program resulted in the resolution of conflicts between environmental compliance monitoring and construction through developing a team concept. At the core of the team concept approach was the premise that all parties respect the responsibilities and roles of each member and that the focal point of the project was environmentally based. This environmental monitoring approach to highway construction has not only resulted in minimizing additional impacts to permitted resources but has eliminated impacts to un-permitted natural resources. In addition the monitoring procedure has kept the project in compliance with permit conditions and environmental commitments.

Biographical Sketch: Marvin Klinger is a Senior Environmental Manager and has more than 14 years of transportation planning experience. The focus of his career has been the completion of documentation to achieve environmental clearance for highway improvement projects. His responsibilities include data collection, impact analysis, and documentation for the wide range of natural resource issues related to transportation projects. As a result, he is on the forefront of today's most pressing environmentally related transportation issues such as the development of innovative mitigation strategies, the implementation of environmental streamlining, and the evaluation of environmental constraints on a regional level. Mr. Klinger is employed at Skelly and Loy, Inc. an award-winning multidisciplinary consulting firm with six east coast offices and more than 210 employees. Skelly and Loy was recently recognized as one of the top 200 National Environmental Firms and one of the top 500 National Design Firms by the McGraw Hill Engineering News-Record.